



# **Virtual Town Hall Kickoff Meeting**

## **Gathering Public Input for a new Missouri Military/Defense Strategic Plan**

**Sponsored by**

***Missouri Military Preparedness and Enhancement Commission  
(MMPEC)***

***Office of the Missouri Military Advocate***

June 26, 2019



# Virtual Town Hall Kickoff Meeting Agenda

- Welcome and statement of purpose
- Message from Lt. Governor Mike Kehoe
- Procedure for accessing MMPEC's MindMixer site
- What/Who is MMPEC?
- Current priority initiatives
- Background on 2017-2019 strategic plan
- Town Hall discussion – why we need your input
- Key questions
- Wrap-up and next steps



# Welcome and Statement of Purpose

- This webinar is intended to acquaint you with the Missouri Military Preparedness and Enhancement Commission (MMPEC) and the statutory requirement that it produce a military/defense strategic plan every two years
- Instead of holding regional meetings we are sponsoring a “Virtual” meeting based on use of a website that was provided to MMPEC by a Kansas City company (MindMixer)
- The MMPEC Virtual Town Hall website will allow users to acquaint themselves with the current plan and related information, and respond to a series of questions
- The replies we receive will be used to set priorities and craft a new 2019-2021 strategic plan



## Procedure for Accessing MindMixer Site

- Following the kickoff webinar, participants will have two weeks to register their opinions and answer survey questions via the online platform provided by MindMixer.com
- After the webinar, follow these steps to access the virtual town hall:
  - Step 1: Go to [mmpec.mindmixer.com](https://mmpec.mindmixer.com).
  - Step 2: Create an account.
  - Step 3: Start engaging with MMPEC
- Users can log out of the website and log in as many times as you desire to complete the survey questions
- Site navigation instructions from MindMixer host



# What/Who is MMPEC?

- MMPEC provides information and guidance for policy makers (5 Governor appointees, 4 legislators), established in law in 2005
- MO Military Advocate provides staff support and executes MMPEC's plan
- Specific legal authority to:
  1. Preserve and expand the military's presence and success in Missouri
  2. Ensure that MO is seen as a military friendly state by DoD and related agencies;
  3. Promote eco. dev. related to military issues in MO by fostering the development of defense related industries;
  4. Position MO to retain its existing military installations/facilities and acquire additions;
  5. Function as an information clearinghouse by providing military installation information and recommendations to enhance the military value of MO defense installations;
  6. Assist communities by preparing them for BRAC or other DoD actions, and provided needed assistance to communities negatively affected by those actions;
  7. Improve the lives of military families in Missouri; and
  8. Increase employment opportunities for former members of the military



## State Efforts

- Office of the Military Advocate executes plan with state-wide focus, works with consultants (KBS & BD) and local/regional partners
  - Stay in constant contact with CODEL (especially MLA's)
  - Build and keep strong community/regional partnerships
  - Stay abreast of installation and defense business issues
  - Work on quality of life initiatives for Service members and families
  - Understand and publicize economic impacts of defense spending
  - Work closely with Association of Defense Communities
- Governor and General Assembly
- Congressional delegation—supportive and effective
- Pentagon and supporting institutions
  - Building relationships, knowledge and trust
  - Investigate opportunities for new/expanding missions and functions
  - Understand how to shape long lead time efforts, 3-5 years in the future
  - Bring new focus to Service member and family issues





# Missouri's Military Locations

## Missouri Air National Guard, 139th Air Wing, Rosecrans Memorial Airport

Home of the 139th Air Wing of the Missouri Air National Guard, which operates C-130H Hercules aircraft and is globally engaged in continuing operations in support of the US Air Force Air Mobility Command.



## Kansas City District, US Army Corps of Engineers

One of 44 district offices that is home to the resident engineer office.

## US Military Entrance Processing Command, Entrance Processing Station, Kansas City (KC-MEPS)

Has enlistment responsibility in KS and most of MO for administering aptitude/military Entrance testing for military recruits.



## Kansas City National Security Campus/National Nuclear Security Administration

Produces 85 percent of the mechanical, electronic, and engineered material components used in the US nuclear weapon arsenal.



## Whiteman AFB

A joint-service base, with Air Force, Army and Navy units. Its host unit is the U.S. Air Force's 509th Bomb Wing (509 BW). Tenant units include the Missouri Air National Guard's 131st Bomb Wing (131 BW), the Air Force Reserve Command's 442nd Fighter Wing (442 FW), the Missouri Army National Guard's 1st Battalion, 135th Aviation Regiment and the U.S. Navy Reserve's Maritime Expeditionary Security Force Unit 114.



## Camp Clark Major Training Center

Currently used as a training site for the Missouri Army National Guard, including the 35ID.



## Springfield Aviation Classification Repair Depot

Provides theater and depot sustainment and maintenance for rotary-wing aircraft, including UH-60 Blackhawk, AH-64 Apache and CH-47 Chinook.



## Camp Crowder Training Center

Training site for Missouri and other National Guard units. Intensively used for pre-deployment training.



## Macon Training Center

Major training site located on about 3,000 acres that provides Missouri National Guard units ranges and training areas for weapons and maneuver training.



## Missouri National Guard Joint Forces Headquarters/ Ike Skelton Training Site

An almost 400 acre major training facility in the state's capital city that provides ranges and other operational areas, a Missouri military history museum, as well as the Joint Forces Headquarters for the National Guard.



## Army Support Training Center

A multi-state Training Center operated by the 88th Regional Support Command, US Army Reserve.



## St. Louis District, US Army Corps of Engineers

One of 44 district offices that is home to the resident engineer office.



## Defense Criminal Investigative Service, St. Louis

On behalf of the DOD Inspector General, DCIS combats fraud, waste and abuse by conducting audits and investigations.



## US Department of Defense, Defense Security Service (DSS), St. Louis Field Office

Oversees the protection of U.S. and foreign classified information and technologies in the hands of cleared industry.

## National Personnel Records Center, St. Louis

The center is the repository of millions of military personnel, health, and medical records of discharged and deceased veterans of all services.

## Defense Contract Management Agency (DCMA), St. Louis Branch

DCMA is the DOD component that works directly with Defense suppliers to help ensure that DoD supplies and services are delivered on time and at projected cost.

## US Military Entrance Processing Command, 11th Battalion, Western Sector Headquarters, St. Louis

The Battalion is responsible for the command and control of the KCMO, Little Rock, Oklahoma City, New Orleans, Shreveport, and STL Military Entrance Processing Stations.

## US Coast Guard Base Det. - St. Louis

Provides general personnel administration, human resource support, medical administration, supply & procurement support, industrial services, Work-Life services and housing support.



## National Geospatial- Intelligence Agency (NGA), Campus West

NGA operates two facilities in the St. Louis area (city of St. Louis and Jefferson County) that contribute to NGA's mission of being the primary source of GEOINT for DOD and the U.S. Intelligence Community. The NGA, a DOD combat support agency, provides exploitation and analysis of imagery and geospatial information that describes, assesses and visually depicts physical features and geographically referenced activities on the Earth.



## Ft. Leonard Wood

Home of the US Army Maneuver Support Center of Excellence (MSCoE), the Army Military Police School, the Army Engineer School, the Army CBRN School, the Army Prime Power School, the Army Reserve 102nd Training Division, the Missouri Army National Guard's 35th EN Brigade, and large US Marine Corps, Air Force, Navy and Coast Guard detachments. MSCoE provides Basic Combat Training for the US Army, and trains and educates Service members, and develops doctrine and capabilities for the US Army Training and Doctrine Command.



## Wappello Training Center

The facility is a major training site for the Missouri Army National Guard, providing facilities for tactical training, academic training, and logistical support.



## KEY

- Defense Contracts
- Installations
- Reserve Units

- Reserve Locations
- Major Defense Contractors
- National Guard Units



## Key FY 20 Priority Initiatives

- Boeing/Defense Aerospace Industrial Base
- Missouri National Guard HDQ
- Fort Leonard Wood Missions
- Lake City Army Ammunition Plant
- Kansas City National Security Campus/NNSA
- Whiteman AFB Missions
- 139<sup>th</sup> AW MOANG, Rosecrans/St. Joseph
- NGA-N2W, St. Louis





## Background on the 2017-2019 Plan

- Gathered input during SWOT sessions at 3 locations around the state in October 2016
- Input was used to construct a strategic plan with three goals and a large number of strategies
- MMPEC subsequently prioritized strategies pursued by the Office of Military Advocate and many of its partners
- Plan emphasizes the need to focus on:
  - 1) military bases, missions and defense
  - 2) supporting the growth and success of defense businesses
  - 3) increasing the quality of life of uniformed members of the military and their families



# 2017-2019 Plan

## **Vision**

To make Missouri the preferred location for national defense-related installations, missions, agencies and businesses, and the destination of choice for Service members and retirees.

## **Mission**

MMPEC's mission is to provide leadership in the state's efforts to preserve and enhance military installations, missions and agencies, to encourage the growth of defense businesses, and create a supportive environment for Service members, their families, and retirees.



# 2017-2019 Plan

- **Goal #1: (Bases) Retain and grow Missouri's military installations and missions, and defense agencies**

Missouri should work in a coordinated and determined way to protect and enhance its current military and defense assets, and attract new missions and opportunities.

- **Desired outcome:** Increase number of jobs and economic impact attributed to defense spending in Missouri

- **Goal #2: (People) Improve services and quality of life for Service members and their families, veterans, and military retirees**

Missouri should work to develop and support initiatives that improve quality of life for Missouri military personnel and their families, and attract military retirees to live in Missouri. The impact of these initiatives will be to increase the chances that Service members will choose to serve at Missouri's installations and military retirees will choose to live in Missouri in greater numbers.

- Desired outcomes: Increase the number of Service members who choose to stay in Missouri after separation from the military; and Increase the number of military retirees and veterans who live in other states who move to Missouri

- **Goal #3: (Businesses) Support the success of Missouri businesses that provide services or products for defense and national security**

Total defense and national security spending in Missouri totals about \$14 billion (12th among states), with more than 60% of the total going to contracts with Missouri-based companies. Additional economic development opportunities exist for the strengthening and expansion of these defense companies that support our national defense interests and Missouri installations and agencies.

- Desired outcomes: Increase the number of defense and national security companies in Missouri, and the jobs and economic impact they support



## Town Hall Q&A – Your Input is Critical

- MMPEC's plan will be based on public input, and shaped according to the views of the commissioners regarding legal responsibilities
- Circumstances have changed since the original public meetings
  - BRAC is not likely in the next 2-3 years
  - Additional community installation support groups/governments have formed and are more capable than in the past
  - Service member and family issues are being prioritized by the Services, but efforts in Missouri are decentralized and uncoordinated
  - Defense contractors are facing more difficult/competitive environment
  - Missouri has a more mature, coordinated outreach to the Pentagon and stays in constant contact with Members of Congress and Professional staff
  - University-based defense research has declined relative to other states
- The current plan has too many strategies that are unachievable given resources and/or inability to affect systemic change



## Key Question

- 1) How can Missouri government, in a partnership with local and regional leaders, best protect and support the growth of military missions, installations and agencies in the next few years?
  - a. Includes all “locations” where AC and RC and National Guard personnel from all Services perform their missions
  - b. Includes defense-related agencies and GOCOs, such as the NGA, the KC National Security Campus, Lake City Army Ammunition Plant, DCAA/DCMA, etc.
  - c. Mission changes in response to the National Defense Strategy (NDS) are a threat or opportunity for MO installations
  - d. Implementation of national best practices is important, especially partnerships and focus on military quality of life



## Key Question

- 2) How can we create a better and more friendly environment in Missouri for Service members and their families?
  - a) Quality of life issues, such as quality schools, access to good healthcare, affordable housing, license reciprocity and job opportunities for military spouses and their families are becoming more important factors
  - b) Additional changes may be needed in law/policy, especially in comparison to competitor states
  - c) Need to do a better job of communicating Missouri's "advantages" and making services/amenities easier to use



## Key Question

- 3) How can we increase the number of Service members who leave the military (and also Veterans) who choose to live and work in Missouri?
  - a) Quality of life seems to be a top issue in surveys, especially high quality schools, affordable housing, taxation/regulation, etc., and also access to amenities like recreation/attractions and sports venues
  - b) Easy connection to available jobs, with access to supportive services such as job training and further education
  - c) Recognition of Professional Military Education (PME) and military experience in qualifying for civilian jobs
  - d) Focus on WAFB & FLW, plus MO Home of Record separations





## Key Question

- 4) How can we create advantages in Missouri that best support the success of our defense and national security-related businesses?
- a) Approximately 1,100 Missouri companies are first tier contractors with DoD, DHS, etc., but we do not actively track them or create B2B networks
  - b) While service businesses are important, defense manufacturing—particularly defense aerospace—is Missouri's largest industry sector
  - c) There is a shortage of skilled workforce, especially those with personnel security clearances, to fill existing or potential future jobs



## Key Question

- 5) How can we best support an increase in funding for defense and national security-related R&D?
- a) R&D supports the growth/retention of defense and national security entities, but funding for MO has declined
  - b) Important for university researchers and entrepreneurs but competition is fierce and not all universities prioritize and there is no apparent plan at the U of MO
  - c) Services, particularly the Army, are focused on priority acquisition strategies that may not be well understood
  - d) Military/defense laboratories focus on established university partners on east and west coasts and in Texas



# Summary of Key Questions

- 1) How can Missouri government, in a partnership with local and regional leaders, best protect and support the growth of military missions, installations and agencies in the next few years?
- 2) How can we create a better and more friendly environment in Missouri for Service members and their families?
- 3) How can we increase the number of Service members who leave the military (and also Veterans) who choose to live and work in Missouri?
- 4) How can we create advantages in Missouri that best support the success of our defense and national security-related businesses?
- 5) How can we best support an increase in funding for defense and national security-related R&D?



End of Presentation