Goals, Objectives, Strategies & Tactics

GOALS

- Broad, high-level outcomes that support a collective vision
- What we are trying to achieve?



OBJECTIVES

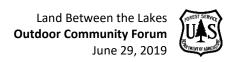
- Specific, tangible and measurable implementation steps taken to attain an identified goal
- What needs to be done to achieve the goal?
- Should fit the following criteria:
 - **Specific.** That is, they tell how much (e.g., 10%) of what is to be achieved (e.g., what behavior of whom or what outcome) by when (e.g., by 2025)?
 - o **Measurable**. Information concerning the objective can be collected, detected, or obtained.
 - o **Achievable**. It is feasible to pull them off.
 - Relevant to the mission. Your organization has a clear understanding of how these objectives fit in with the overall vision and mission of the group.
 - **Timed**. Your organization has developed a timeline (a portion of which is made clear in the objectives) by which they will be achieved.
 - Challenging. They stretch the group to set its aims on significant improvements that are important to members of the community.
- Why create objectives?
 - Having benchmarks to show progress.
 - Completed objectives can serve as a marker to show members of your organization, funders, and the greater community what your initiative has accomplished.
 - Creating objectives helps your organization keep focused on initiatives most likely to have an impact.
 - o Keeping members of the organization working toward the same long-term goals.

STRATEGIES

- Approaches taken to achieve an objective
- How do we get there from here?
- Strategies consider existing barriers and resources (e.g. people, finances, materials)

TACTICS

Tangible tasks and action items



Examples¹



From the Coca-Cola Company 2017 Sustainability Report NATIONAL PARK SERVICE

From the National Park Service <u>2016</u> <u>Green Parks Plan</u>

GOALS

Live in a world without waste.

Improve facility water use efficiency.

OBJECTIVES

 Create packaging made of at least 50 percent recycled material by 2030

- 2) Help to collect and recycle a bottle or can for every one the company sells by 2030
- 3) Partner with industry, governments and local communities to tackle the global issue of plastic waste

1) The NPS will reduce potable water use intensity (measured as gallons of potable water used per square foot of building space) by 30 percent by 2020 from the 2007 baseline.

Refill bo

Refill bottles

Redesign packaging

Collect and recycle bottles and cans

Partner to address waste challenges

Reduce water consumption through education

Improve water usage tracking

Implement water conservation measures

STRATEGIES

Fund community recycling pilots in 7 U.S. cities

 Deliver drinks without packaging (DASANI PureFill pilot project on college campuses)

In / U

Replace lawns with native plants

 Install low or dual flush toilet models and install watersaving showerheads

TACTICS

¹ The Coca-Cola Company 2017 Sustainability Report, https://www.nps.gov/subjects/sustainability-Report-The-Coca-Cola-Company.pdf
The National Park Service 2016 Green Parks Plan, https://www.nps.gov/subjects/sustainability/upload/NPS-Green-Parks-Plan-2016.pdf

Forward to the Future

