

L A N D studio

landscape art neighborhoods development



CLEVELAND METROPARKS, LAKEFRONT PARKS & COMMUNITY ENGAGEMENT: A LAND STUDIO REPORT

GOALS

- Establish relationships with key stakeholders of the lakefront parks & adjoining neighborhoods
- Identify issues and opportunities for each of the four lakefront parks
- Create a platform for successful park operations & community engagement
- Manage expectations & encourage community partners to identify neighborhood projects with mutual benefits to the lakefront parks
- Create a base for future civic partnerships and community involvement



PROCESS

- Four **stakeholder working groups**, with over 70 organizations & individuals represented
- One online **survey** = 1,678 participants
- Two meetings with marina and yacht club operators and concessionaires
- Three community open houses with 150 neighborhood participants
- Five meetings with special interest groups
- Two meetings with individual community development corporations
- Two briefings with Cleveland City Council reps
- One special meeting with neighborhood residents



ADVISORY GROUPS

- Three neighborhood-based **Advisory Groups** focused around each location
- Met four times each:
 - Overall Outreach
 - Safety & Security
 - Programming, Volunteers & Capital Improvements
 - Report out on survey and operations
- A Community Open House was held in each neighborhood, informing stakeholders of the transfer of management and providing a platform for communication between residents and Cleveland Metroparks staff



STEERING COMMITTEE

- One Steering Committee comprised of civic leaders addressed topics that had system-wide importance
- Met twice & discussed:
 - Cohesive development around the parks
 - Connections between parks and into the community
 - Positioning and marketing of lakefront parks image regionally
 - Activity in the parks
 - Water quality
 - Public health
 - Being proactive about future waves of opportunity

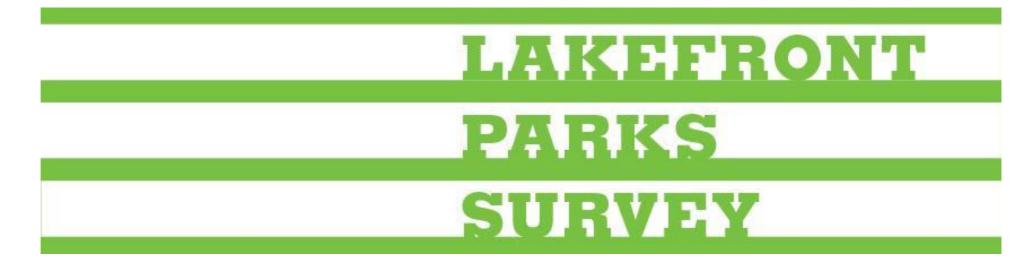
SPECIAL MEETINGS

- Euclid Beach Park Now / Remembering the Sights & Sounds of Euclid Beach Park
- Scoop on Collinwood
- Cleveland Marathon
- Hermes Cleveland
- Marina & Concessions Operators
- Yacht Club Operators & Members
- Glenville Development Corporation
- St. Clair Superior residents



SURVEY

- LAND studio conducted an online survey
 - > 1,678 total responses & 53 pages of comments
- Cleveland Metroparks conducted an in-park survey
 - ➤ 322 total responses
- Key Takeaways from Online Survey
 - ➤ Clean & Safe is Most Important
 - ➤ Region's eyes are on Edgewater
 - > Room for improvement in both perception and experience at these parks





COMMUNICATIONS

- Communications package shared with community partners for neighborhood-based newsletters: press release, FAQs
- Op-Ed on cleveland.com by LAND studio's executive director
- On-going social media support via Facebook and Twitter



The future of our lakefront is now in good hands under stewardship of the Cleveland Metroparks: letter to the editor

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RECOMMENDATIONS & KEY FINDINGS

Proactive Community Outreach is Critical to Successful Park Operations

- Cleveland Metroparks garnered community support and civic goodwill by initiating this process and inviting participation from a broad array of partners.
- Engagement of elected officials, community development professionals, residents and volunteer groups was critical.
- The participation of Cleveland Metroparks staff from every department was crucial to the success of the process.
- LAND studio's role as an independent partner working in partnership with Cleveland Metroparks was critical.
- A mechanism to continue to engage these constituencies in an ongoing manner should be determined by Cleveland Metroparks staff.
- Partners are eager to communicate and advocate on behalf of the Metroparks and its continued success.

Safety and Cleanliness are Top of Mind

- Immediate impact of Cleveland Metroparks stewardship through its attention to the details of park operations and visible Ranger presence will address most outstanding issues and major concerns at each park.
- Volunteer engagement around parks have been focused on clean ups and can now be redirected to new opportunities.
- Cleveland Metroparks earned rave reviews and community confidence through the results of its improved park operations and the visible presence of its Ranger program. This support can be leveraged.

Three Very Different Parks: Three Very Different Opportunities

Edgewater Park

- Considered by most in the region as the "lakefront park" in Cleveland.
- A strong network of volunteers and residents groups are engaged and eager to participate with Metroparks moving forward.
- The current entrance to the lower park creates an opportunity for significant impact.
- A large base of existing users means that increased visits to the park will likely require increased amenities to accommodate usage.

Three Very Different Parks: Three Very Different Opportunities

Euclid Beach / Wildwood / Villa Angela

- Strong & engaged residential base and Friends-of volunteer group
- Recently completed strategic plan better connects parks to the neighborhood, and adjoining assets, e.g, Nottingham Branch of Cleveland Public Library, Collinwood Rec Center
- Euclid Beach Park Plan has projects with implementation potential
- First phase of NEORSD CSO projects will greatly improve water quality.
- Due to proximity to commercial and residential areas, has greatest opportunity of spin-off neighborhood development.

Three Very Different Parks: Three Very Different Opportunities

Gordon Park / E. 55th Street Fishing Pier

- Lack of residential neighborhoods bordering the park creates a
 vacuum of eyes and ears on the park. The park lacks relevance in
 terms of having a daily impact on the neighborhood.
- Highly visible location along the Shoreway creates significant potential for future growth and marketing.
- Creating connections south, as well as east/west to the neighborhoods will impact future use and the success of park as neighborhood asset.
- The Cleveland Lakefront Nature Preserve is a regional asset that provides opportunities for the eastern side of Gordon Park.

Park Programming – Expanding Usership

- Survey results and Advisory Group findings point to the dramatic potential of programming, from ongoing programs to major special events, as a means to increase usership and interest in the lakefront parks.
- Cleveland Metroparks staff has significant capacity to deliver innovative program agenda.
- Civic and community partners interested in developing and producing signature events.
- Philanthropic and/or market driven support for programs could be significant.

Management of the Lakefront Parks can Catalyze the Community Development Agenda

- Lakefront parks can be anchors for new development, neighborhood connections and priority investments by community development leaders.
- A new emphasis on creating north/south connections to each park and east and west connections that link the system will become a priority.
- Cleveland Metroparks has set the table but need not lead this work. Civic and philanthropic partners stand ready to lead the conversation and develop plans for neighborhood impact.

Ongoing Community Partnerships

- Cleveland Metroparks' strategic approach to Year One of Park Management: "Clean, Safe and Learn" has been endorsed by community partners.
- Partners are ready to assist with creating a vision, capital improvements, collaborative initiatives and park programs that build on the Cleveland Metroparks sound operational base.
- Several friends groups currently exist. Determining the ongoing role of these groups will play will need to be considered.
- Cleveland Metroparks can reinforce its value by participating in **highly visible** summer festivals and events in neighborhoods near the parks.
- Cleveland Metroparks will need to determine how best to structure its
 community partnership programs over the long term and how to harness this
 enthusiasm and support of a wide network of civic and community partners.

Develop a Strategic Approach to Fundraising, Marketing & Communications

- A strategic, comprehensive fundraising plan should be developed that matches opportunities with funders. Existing partners can be used to help forge relationships and strategic partnerships.
- Develop a strong marketing and communications plans that addresses
 negative perceptions of safety, cleanliness. Residents who regularly use the
 parks have seen the results, but a huge opportunity exists to promote the
 lakefront parks by crafting a message for potential new visitors. Such a
 campaign can reinforce the overall positive perception of Cleveland
 Metroparks from all County residents.

Mobilizing An Army of Supporters

- Cleveland Metroparks has earned the respect and support of community partners for its willingness to take on the stewardship of the lakefront.
- Proactively engaging this network of community partners in advance of the management transition enhanced this support.
- The value of Cleveland Metroparks stewardship has already been highlighted through the dramatic improvements already realized at the parks with strong neighboring residential populations.
- Civic groups, nonprofit partners and residents can be mobilized to support ongoing Cleveland Metroparks efforts.

Capitalize on Current Momentum

- Cleveland Metroparks has taken a huge step toward securing the future success of our lakefront. The community support for Cleveland Metroparks is strong at this moment and harnessing this energy can go a long way toward making future goals a reality.
- The work to be done around the edges of the parks cannot—and should not—be the responsibility of Cleveland Metroparks alone.
 Continuing to involve the broad community and our civic leaders for development in these areas will ensure that decisions are made for the greatest community benefit.

Questions? Comments?

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